



NEW YORK MEDICAL COLLEGE

40 SUNSHINE COTTAGE ROAD, VALHALLA, NY 10595
TEL 914-594-4600 FAX 914-594-4145 ALAN_KADISH@NYMC.EDU

ALAN H. KADISH, M.D.
PRESIDENT

August 13, 2014

Mr. Kenneth Adams
President & CEO
Empire State Development
633 Third Avenue, 31st Floor
New York, New York 10017

Dear Mr. Adams,

I am pleased to present New York Medical College's (NYMC) campus plan for participating in Empire State Development's START-UP NY initiative. NYMC is ideally positioned to enhance economic development in Westchester County and New York State. Establishment of a tax-free zone on the campus of NYMC, amidst the biomedical research milieu of the College, will supply the critical support infrastructure that high technology companies are seeking for their highly technical research.

We have designated 12,000 square feet of laboratory and office space for consideration to participate in the START-UP NY program. NYMC, founded in 1860, is one of the nation's oldest and largest private health sciences universities, and is eager to work with businesses that complement our mission, offering access to a wide variety of resources to ensure their success. Our application includes a description of the space to be designated as tax-free; a description of NYMC's academic mission; a description of the types of companies we seek to attract; space plans; and the required attachments.

We look forward to working with Empire State Development, promoting Governor Cuomo's initiative to create tax free communities for new and expanding businesses on our campus.

Sincerely,

Alan Kadish, MD
President

attachments

1. Campus Name

New York Medical College

Contact Person

Randi Schwartz
Associate Dean for Academic Administration
Interim Director BioInc@NYMC

Address

New York Medical College
Academic Administration
40 Sunshine Cottage Road
Valhalla, NY 10595

914-594-4500
Randi_Schwartz@NYMC.edu

**2. Identification of the space and/or land being designated that includes the following:
Description of physical characteristics of Proposed Tax-Free NY Area and how space is currently being used. Include total square footage of the space for designation as a Tax-Free NY Area.**

BioInc@NYMC, a biotechnology incubator, located in the New York Medical College campus building at 7 Dana Road, is designed to meet the needs of new and emerging businesses that represent a mix of biotechnologies. The initial build-out, just completed, consists of 4,300 square feet, which can be expanded with an additional 4,600 square feet to accommodate additional licensees. A continuous area of 2,900 square feet will be added for a total of 11,800 square feet. The designated space is currently vacant.

The NYMC owned building, located at 7 Dana Road on the Grasslands Reservation in Westchester County, New York, was constructed in 1973 and is 129,800 gross square feet. The building is being repurposed into a multi-use facility. In addition to the incubator, construction has been completed for the NY BioHud Valley training facility, a partnership between NYMC and the Hudson Valley Economic Development Corporation, funded by the US Department of Commerce's Economic Development Administration as well as the NYMC Clinical Skills and Disaster Medicine Training Center. The positive aspects of this site include its attractive setting in the lower Hudson Valley Region on the NYMC campus; access to 220 parking spaces; easy access to many major highways in the New York metro region and access to public transportation through bus lines and rail service.

3. Description of type of business or businesses that the campus is intending to be located on the area to be designated.

NYMC, chartered in New York in 1860 and one of the nation's largest and oldest private health sciences universities, has a longstanding track record and mission in teaching, service, and research in medicine and health care. This START-UP NY project is a university/public/private partnership devoted to nurturing and supporting emerging enterprises in the Mid-Hudson Region and New York State. It will attract start-ups by providing, in addition to high-quality laboratory space, valuable business and technical support services to help commercialize academic research and promote further collaboration between business and academia.

The START-UP NY program is designed to make New York an economic leader by attracting new industry, venture capital and investments from across the world. Creating a tax-free community on the campus of NYMC will attract new scientists and new firms by generating exceptional enterprise opportunities and providing an environment to nurture start-up firms, helping them commercialize and grow. The goal is to increase the probability of success for start-up and early-stage firms so they graduate in financially viable condition with proven markets and sustainable futures.

Through START-UP NY, NYMC will seek to provide new and emerging biotechnology, life sciences and compatible businesses with an environment that will support their start-up phases. NYMC seeks to attract new and emerging businesses that are engaged in the design, development, introduction and manufacturing of new technology. The medical university setting and corridor is uniquely rich in robust small and large pharmaceutical enterprises and will attract new scientists and firms in the life science and biotechnology milieu. Specifically, BioInc@NYMC will seek to attract companies specializing in bioinformatics, medical devices, vaccines, chemical compounds, biologicals and software / medical apps and the like.

Description of the academic mission of the Sponsor.

New York Medical College is a health sciences university whose purpose is to educate physicians, scientists, public health specialists, and other health care professionals, and to conduct biomedical and population-based research. Through its faculty and affiliated clinical partners, the College provides service to its community in an atmosphere of excellence, scholarship and professionalism. New York Medical College believes that the diversity of its student body and faculty is important to its mission of educating outstanding health care professionals for the multicultural world of the 21st century.

VISION

The College will continue to be one of the foremost medical schools in the nation accredited by the Liaison Committee on Medical Education, offering an educational program leading to the

MD degree, as well as masters and doctoral programs in public health, the biomedical sciences and allied health professions. Together with Westchester Medical Center, the College will be the leading academic medical center in the region, providing the best tertiary and quaternary specialized medical care, health care education and biomedical research. The College, with its spectrum of university hospitals and other teaching affiliates, will provide excellent educational, research, specialty and service opportunities throughout the New York metropolitan and tri-state area.

Education

The College will:

- educate outstanding physicians, scientists, public health practitioners and allied health care professionals;
- sponsor residency and fellowship programs accredited by the Accreditation Council on Graduate Medical Education;
- sponsor continuing medical education programs accredited by the Accreditation Council on Continuing Medical Education. These will be available to all physicians of its affiliated hospitals and other practitioners in the region;
- educate the public with innovative programs that integrate the latest research advances with the best clinical practices;
- provide educational opportunities with an international perspective through graduate, post doctoral and other training.

Research

The College will:

- advance health care through cutting edge basic, clinical and population-based research leading to improved scientific knowledge;
- be a leader in translational research discoveries to improve treatment and prevention of disease;
- promote excellence in the education of health care professionals through research in medical education.

Clinical Care

The College will:

- with its clinical affiliates, provide outstanding clinical care and service to the community;
- incorporate the latest advances in medical knowledge into health care practices;
- improve patient care at our clinical affiliates through advances in education and research.

How the anticipated businesses will align with or further the academic mission of the campus or college.

NYMC will seek to identify qualifying companies that will provide an intellectually supportive platform for innovation and development that encourages collaboration and synergistic relationships between the companies and the College's research and educational mission, whose discoveries have the potential to save lives, promote health, and improve quality of life for millions. NYMC is targeting businesses for its START-UP NY program that align with or further this academic mission. For example:

- The compelling need to improve cancer survival may be addressed by a prospective client firm that is developing natural products to mitigate the adverse effects of chemotherapy on patients, helping them complete their treatment protocols and improve their outcomes.
- Increasing public health awareness of the impact of traumatic brain injury (TBI) from diverse causes has prompted another prospective client firm to develop a specialized device that may hasten detection and treatment of TBI.
- The widely recognized need for improved wound healing in a variety of critical clinical scenarios may be remedied by a family of new products and devices under development by another prospective client.

Businesses admitted into the tax-free zone at NYMC will enrich the academic environment by providing an entrepreneurial ecology. Students will have access to a hands-on educational experience. Specifically, businesses can provide a teaching forum where NYMC students and faculty can translate classroom theory into practical application in a real world environment. Student interns from NYMC and throughout the Touro College system such as the law and business schools will be brought in to assist client companies.

Additionally, these businesses can provide tangible evidence to the community - in particular the growing biotech community (NY BioHud Valley) - of how NYMC's research mission promotes Hudson Valley's economic health by developing joint ventures with NYMC faculty and research staff, providing career opportunities for young researchers and fellows and assisting NYMC in attracting more research funding. Key faculty will serve as resource advisors and mentors to work with and counsel businesses, providing a sounding board and ongoing counseling.

The mission of BioInc@NYMC is to stimulate the establishment and growth of biotechnology / life science start-up companies and to increase the number of thriving companies originating and developing within the Hudson Valley area. BioInc@NYMC will help START-UP NY companies develop by providing them with a variety of support and educational resources and services that will advance them to success. BioInc@NYMC's location on the NYMC campus enables the transfer of ideas from the University to the private sector. The firms that develop and grow as a result of being a part of BioInc@NYMC will contribute to job creation and enhance the economic health of the region.

4. A description of how participation by the types of businesses sought to occupy space in the campus tax-free zone would generate positive community and economic benefits.

Clients that are eligible to participate in the tax-free zone will generate positive community and economic benefits, generating exceptional enterprise opportunities and partnerships in the private biotech sector. These companies will help commercialize academic research and promote further collaboration between business, community and academia.

The START-UP NY program will help foster the transformation of promising academic concepts into licensed global products; accelerate the roadmap for clients towards domestic and international commercialization; collaborate with local agencies, academic institutions and corporations to offer job training; create jobs and implement state incentives to retain companies and solidify permanent jobs for Westchester and the Hudson Valley Region. Moreover, the heightened level of innovation, technological exchange and investigation will attract more private investment funds into the local economy.

BioInc@NYMC is seeking to attract new and emerging biotechnology, life sciences and compatible businesses. These types of businesses represent a powerful economic base for the manufacturing, healthcare and professional services sector of the US economy. Participating in the campus tax-free zone can lead directly to the creation of new high-wage jobs and secondary job creation. Additional benefits include attracting a more educated workforce, population growth and boosting the local and regional economies.

5. A description of the process the campus or college will follow to select businesses to participate in the Tax-Free NY Program

NYMC will seek to establish partnerships through the START-UP NY program with high technology, high-growth, job generating businesses that are aligned with the academic mission of NYMC and vision of BioInc@NYMC.

NYMC will adhere to the following process to select businesses seeking to participate in the tax-free NY program:

Prospective company will submit application for space.

Step 1: Complete Application – all prospective businesses will complete an on-line application form, providing a brief description of the applicant's current business status and a preliminary description of the applicant's service and facility needs. Specifically, each business requesting consideration will be required to provide the following information:

- General Information

Includes company contact information, year founded, anticipated start date of occupancy.

- **Business Profile**
Includes description of business concept, needs assessment, target market, goals and objectives, stage of development and market analysis.
- **Team Information**
Description of management structure, titles and number of employees.
- **Implementation Plan**
A timeline that includes brief summaries of important milestones, both technical and business related, with target dates for completion.
- **Financial Information**
Listing of existing and potential funding sources.
- **Identify Key Services**
List space needs, products/equipment, NYMC core facilities and other elements essential to the particular business.
- **Supporting Documentation**
Prospective clients must submit CVs of the management team members, a business plan or executive summary and recent financial statements and/or tax returns.

Step 1A: Complete START-UP NY Application – The START-UP NY business application will be completed with assistance provided by the management of BioINC@NYMC as needed. NYMC will comply with required certification efforts to determine that the business applicant will not compete with any other business in the community that is outside the Tax-Free NY area as stated in the START-UP NY application.

Step 2: Present to Incubator Panel – The prospective client will present its business case to a panel of Board members, appropriate industry experts and the Director. The panel will conduct a scientific and financial review.

The Incubator Panel:

President, NYMC & Touro

Chancellor & Chief Executive Officer, NYMC

Vice President for Government Affairs and Dean, School of Health Sciences and Practice, NYMC

Vice President for Strategic Planning, NYMC

Dean, Touro College of Osteopathic Medicine

Director, BioInc@NYMC

Industry experts will be added based on their clinical and basic science experience on a case by case basis.

Step 3: Submission to ESD – Approved START-UP NY applications will be submitted to the ESD.

Evaluation Criteria

To be offered a place, a company should be:

- Working toward a product or process that can be commercialized within 3 to 5 years. Compatible manufacturing firms that meet these criteria will also be eligible to apply, provided their space needs are compatible.
- The business should be in early stages of development. Early stage usually means within the first 2 years of business operations, but small companies involved in a significant change in direction or launching a new business product may also be eligible.
- Have a management team that can handle the technical aspects of the business. The management team should have entrepreneurial business acumen or be willing to accept advice from an established advisory board.
- Applicant business must have the capacity for growth and provide economic benefits to the area including creating new jobs and opportunities for area suppliers and vendors.
- Priority will be given to businesses with the potential to collaborate with NYMC faculty and accept interns and student workers from NYMC and Touro.

In selecting businesses applicable to participate in the Tax-Free NY program, members of the Board and the management of BioInc@NYMC will review eligibility with all prospective applicants to determine compliance with the START-UP NY guidelines. Specifically,

- Applicant needs to align with or support the academic mission of NYMC and vision of BioInc@NYMC.
- Fit the description of an eligible business as outlined in the START-UP NY requirements.
- Applicant must **not** be any of the business types listed that are prohibited by the state to participate in the START-UP NY program.
- Applicant must be willing to commit to job creation which must fit the requirements of a “net new job.”
- Determine that the applicant will not compete with any other business in the community outside the Tax-Free NY area and follow the certification efforts as described in the sponsoring school’s application for business participation.

**New York Medical College
Conflict of Interest Policy
Related to the
START-UP NY Program**

Date: October 1, 2014

Supersedes: *Conflict of Interest Policy Related to the START-UP NY Program*, dated August 12, 2014

I. Background

START-UP NY is a New York State initiative enacted June 2013 that provides incentives for businesses to relocate, start up or significantly expand in New York State. Eligible businesses will have the opportunity to operate state and local tax-free for a period of time in designated space on or near academic campuses. As a participant in New York State's START-UP NY program, New York Medical College is able to sponsor eligible businesses operating in certain designated spaces. The College's participation in START-UP NY requires adoption of a conflict of interest policy specific to the program. This policy is in addition to, and shall not limit or replace any other College policies, including without limitation the *Code of Conduct and Policy on Conflicts of Interest and Conflicts of Commitment*.

II. Policy

As relating to the START-UP NY program:

(a) As a general principal, service as an Official shall not be used as a means for private benefit or inurement for any Official, a Relative thereof, or any entity in which the Official or Relative thereof has a Business Interest.

(b) No Official who is an owner or employee of an entity that is the subject of any matter pertaining to the College's START-UP NY Program, or who has a Business Interest in any entity that is the subject of any matter pertaining to the College's START-UP NY Program, or whose Relative has such Business Interest, shall vote on or otherwise participate in the administration by the College of any START-UP NY matter involving such entity.

(c) Upon becoming aware of an actual or potential conflict of interest related to the College's START-UP NY program, an Official shall advise the President of the College or his or her designee of the Official's or Relative's relevant Business Interests. The College shall maintain a written record of all such disclosures of actual or potential conflicts of interest made pursuant to this policy, and shall report such disclosures on a calendar year basis, by January 31st of each year, to the College auditor or to the President's designee, in which case the College auditor shall be copied on the correspondence to such designee. The College auditor or the President's designee shall then forward such reports to the Commissioner of Economic Development for the State of New York, who shall make public such reports.

III. Scope

This Policy applies to Officials of the College as well as any other person with decision making authority over the College's START-UP NY Program.

IV. Definitions

For purposes of this Policy:

Business Interest means that an Official (i) owns or controls 10% or more of the stock of an entity (or 1% in the case of an entity the stock of which is regularly traded on an established securities exchange); or (ii) serves as an officer, director or partner of an entity.

Official means a Trustee on the Board of Trustees of the College, an employee involved in the administration of the College at the level of dean and above as well as any other person with decision-making authority over the College's START-UP NY Program.

Relative means any person living in the same household as another individual and any person who is a direct descendant of that individual's grandparents or the spouse of such descendant.

V. Primary Guidance to Which This Policy Responds

New York Economic Development Law Article 21 (Start-Up NY Program) and associated regulations.

VI. Exceptions

There are no exceptions or exclusions to this Policy.

VII. Effective Date

This policy is effective as of date signed below.

VIII. Policy Management

Responsible Officer:	President
Responsible Executive:	Chancellor/CEO
Responsible Offices:	Office of the Chancellor/CEO

Approved:


Edward C. Halperin, M.D., M.A.
Chancellor for Health Affairs and
Chief Executive Officer

10/3/14
Date

NEW YORK MEDICAL COLLEGE

CERTIFICATION

START-UP NY

I, Alan Kadish, M.D., as President of New York Medical College ("College"), hereby certify the following relating to our Start-Up NY sponsorship application:

The College has not relocated or eliminated any academic programs, any administrative programs, offices, housing facilities, dining facilities, athletic facilities, or any other facility, space or program that actively serves students, faculty or staff in order to create vacant land or space to be designated as a Tax-Free NY Area.

The above certification, as well as the information contained in New York Medical College's application for designation of a Tax-Free NY Area, to the maximum extent possible, is accurate and complete.



Alan Kadish, M.D.

President

8/12/14

Date



PHONE (212) 820-9300
FAX (212) 514-8425

ONE CHASE MANHATTAN PLAZA
NEW YORK, NY 10005
WWW.HAWKINS.COM

NEW YORK
WASHINGTON
NEWARK
HARTFORD
LOS ANGELES
SACRAMENTO
SAN FRANCISCO
PORTLAND

Writer's direct contact:
Phone: 212-820-9631
Fax: 212-820-9468
Email: mdaliana@hawkins.com

November 4, 2014

To whom it may concern:

This attestation is being provided to you to replace the original attestation of this firm dated October 16, 2014 in connection with the application submitted or to be submitted by the New York Medical College, a member of the Touro College and University System ("NYMC"), under the Tax-Free NY Program.

Hawkins Delafield & Wood LLP served as bond counsel to the Dormitory Authority of the State of New York (the "Authority") in connection with the issuance of its \$55,960,000 aggregate principal amount Touro College and University System Obligated Group Revenue Bonds, Series 2014A (the "Bonds"), issued on behalf of the Touro College and University System ("Touro"), including NYMC. The project facilities financed with the proceeds of the Bonds included the facility located at 7 Dana Road, Valhalla, New York 10595 ("Dana Road").

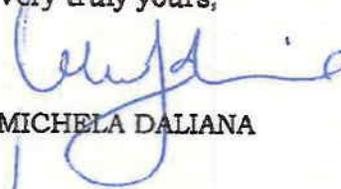
The description of the project in the documentation prepared in connection with the Bonds, as it relates to Dana Road, is as follows: "Renovate approximately 15,000 square feet of a two story approximately 120,000 square foot laboratory facility located at 7 Dana Road, Valhalla, NY 10595 to be used by NYMC for a clinical skills/disaster medicine center, as well as building wide infrastructure improvements. . . , no portion of the Proceeds of the Bonds will be applied to finance the biotechnology incubator and improvements related thereto."

Based upon information provided to us by Touro and NYMC, the portion of Dana Road that is being proposed for designation as a Tax-Free NY area is the space allocable to the biotechnology incubator. As further based upon information provided to us by Touro and NYMC, as of this writing, invoices totaling approximately \$6,445,000 for costs associated with general structural work at Dana Road have been presented, of which 61.12 percent, or approximately \$3,937,700 has been paid from the proceeds of the Bonds; the balance of the costs of the general structural work in respect of the project has been paid from other available sources of funds.

2388373.1 038013 CORR

No portion of the tax-exempt proceeds of the Bonds has been used in respect of improvements allocable to the portion of Dana Road that is proposed to be designated as a Tax-Free NY area. Moreover, to the best of our knowledge, there are no other tax-exempt bonds associated with this facility.

Very truly yours,



MICHELA DALIANA



NEW YORK MEDICAL COLLEGE

40 SUNSHINE COTTAGE ROAD VALHALLA, NEW YORK 10595
TEL 914-594-4570 FAX 914-594-4328 STEPHEN_PICCOLO@NYMC.EDU

STEPHEN PICCOLO, JR.
SENIOR VICE PRESIDENT AND CHIEF FINANCIAL OFFICER

November 10, 2014

To Whom It May Concern:

On November 4, 2014 the bond counsel to the Dormitory Authority of the State of New York provided the attached attestation as to the fact that no portion of the Touro College and University System Obligated Group Revenue Bonds, Series 2014A (the "Bonds") has been used in respect of improvements allocable to the portion of the Dana Road facility that is proposed to be designated as a Tax-Free NY area. Moreover, the bond counsel stated to the best of their knowledge, there are no other tax-exempt bonds associated with this facility.

New York Medical College will take appropriate measures to ensure that the tax-exempt status of any bonds will not be jeopardized. We are aware of the non-governmental use limitations associated with state issued tax exempt bonds. We will make potential businesses aware of these limitations when marketing the property.

Sincerely,

A handwritten signature in black ink, consisting of several overlapping loops and a long horizontal stroke, representing Stephen Piccolo, Jr.

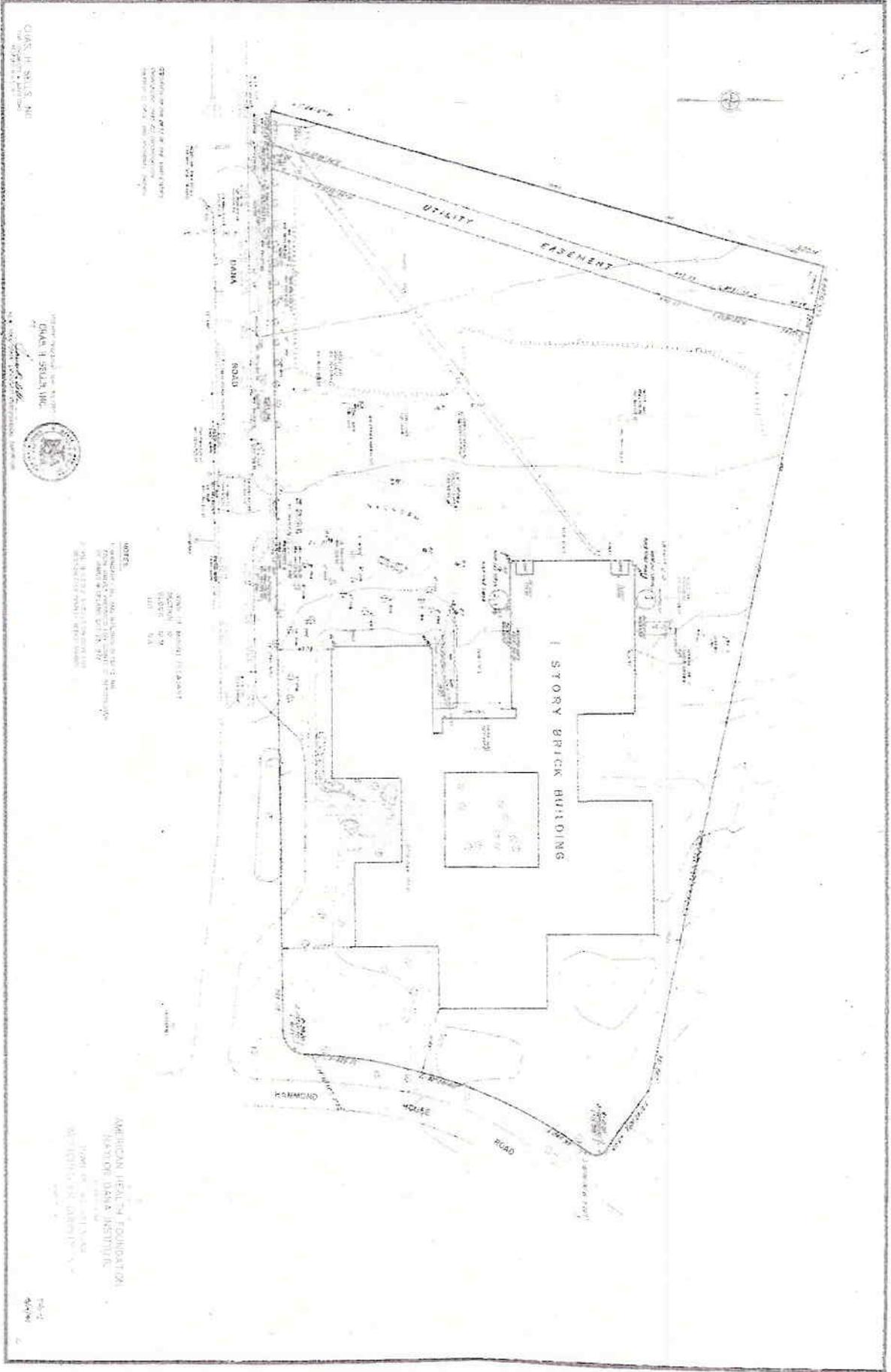
Stephen Piccolo, Jr.

Location	UniqueID	Owner	PropertyType	StreetAddress	City	ZipCode	Building	SpaceType	SqFT	Description	onCampus	Latitude	Longitude	Note
eX. City of Albany	BIO00125	SUNY Albany	1	1400 Washington Ave	Albany	12222	ABC Building	B	4750	Third floor	Yes	42.6548860	-73.7979340	
Valhalla	BIO001	New York Medical College	1	7 Dana Road	Valhalla	10595	Dana Rd.	C	4300	First floor	Yes	41.0812940	-73.8181610	This is the total square feet for the developed area
Valhalla	BIO002	New York Medical College	1	7 Dana Road	Valhalla	10595	Dana Rd.	C	4600	First floor	Yes	41.0812940	-73.8181610	This area to be developed - no room numbers have been assigned
Valhalla	BIO003	New York Medical College	1	7 Dana Road	Valhalla	10595	Dana Rd.	C	2900	First floor	Yes	41.0812940	-73.8181610	This area to be developed - no room numbers have been assigned

BIO001 includes the following room numbers-101, 102, 103, 103A, 105, 106, 106A, 117, 118, 119, 119A, 120, 121, 122, 12

* 1= on campus
 2= 1 mile off campus
 3= State Asset

** A=entire building
 B=floor within building
 C=Room within building
 D=land on campus
 E= land off campus
 F=entire building off campus
 G=partial building off campus
 H=state asset



QUARTER H. S. S. S. M.
1950

AMERICAN HEALTH FOUNDATION
17000 MTM



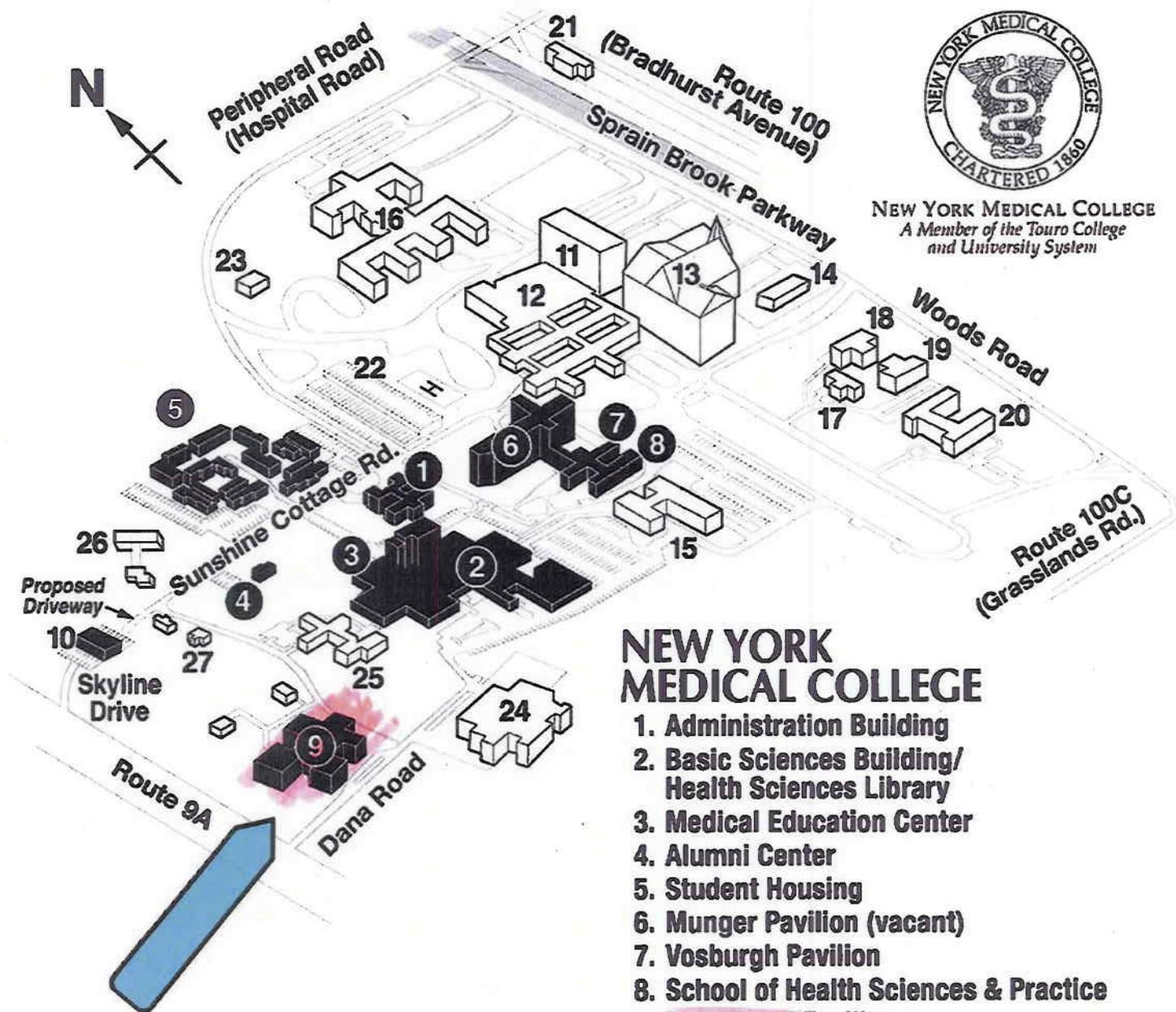
NOTE:
1. The building is shown in this plan
2. The building is shown in this plan
3. The building is shown in this plan

AMERICAN HEALTH FOUNDATION
17000 MTM

7 DANA ROAD



NEW YORK MEDICAL COLLEGE
A Member of the Yeshiva College
and University System



NEW YORK MEDICAL COLLEGE

1. Administration Building
2. Basic Sciences Building/
Health Sciences Library
3. Medical Education Center
4. Alumni Center
5. Student Housing
6. Munger Pavilion (vacant)
7. Vosburgh Pavilion
8. School of Health Sciences & Practice
9. Dana Road Facility
10. 19 Skyline Drive

WESTCHESTER MEDICAL CENTER

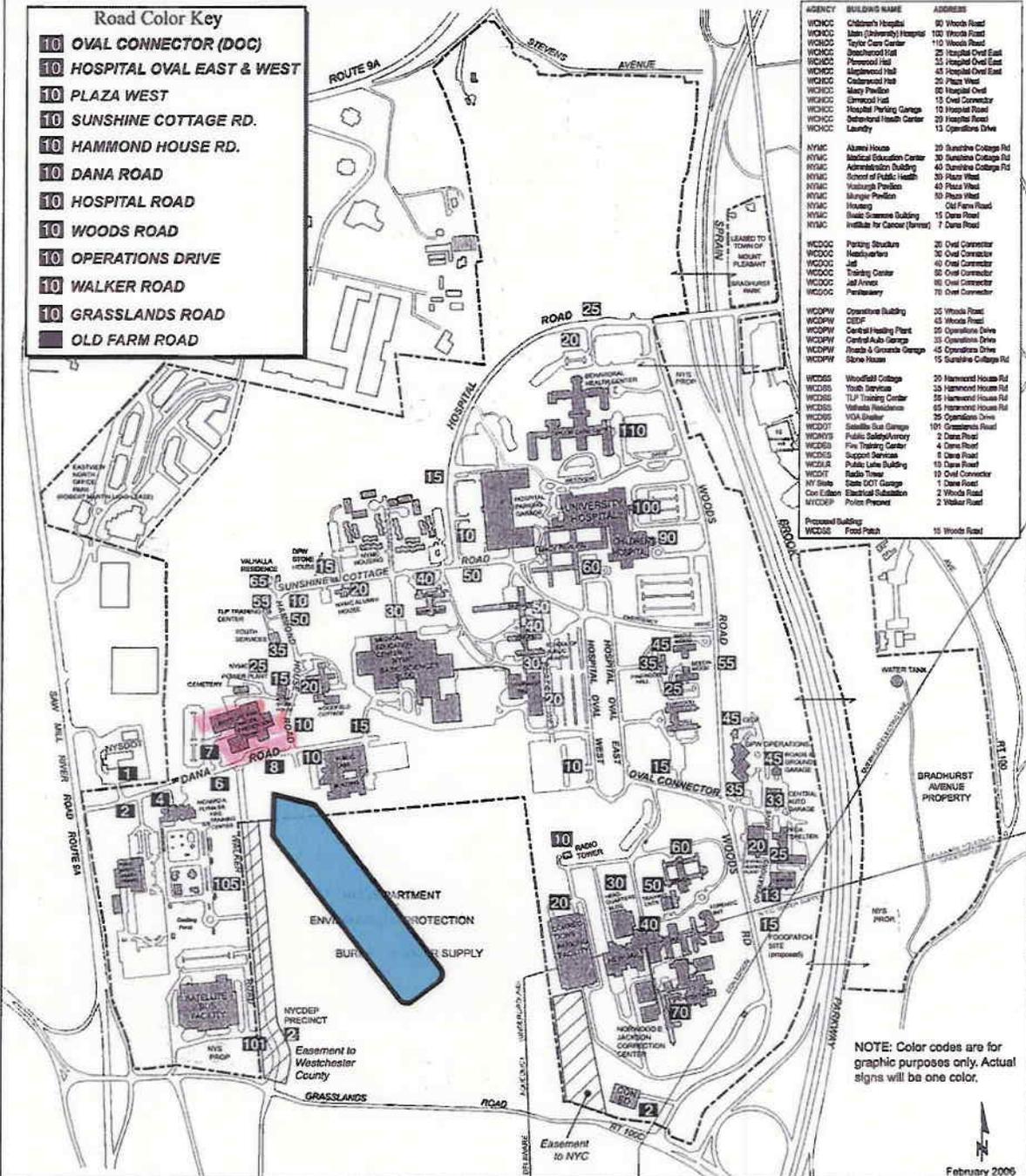
- | | |
|---|--|
| <ol style="list-style-type: none"> 11. WMC Main Building 12. Macy Pavilion 13. Maria Fareri Children's Hospital 14. Ronald McDonald House 15. Westchester Institute for Human Development 16. Behavioral Health Center 17. Pinewood Hall 18. Maplewood Hall 19. Beechwood Hall 20. Elmwood Hall | <ol style="list-style-type: none"> 21. Medical Arts Atrium
(19 Bradhurst Ave.) 22. Visitor Parking Garage 23. WMC Administration Building <p>OTHER</p> <ol style="list-style-type: none"> 24. Department of Laboratories and Research 25. Woodfield Cottage 26. Valhalla Residence 27. Children's Village Center |
|---|--|

VALHALLA CAMPUS AT GRASSLANDS

Road Color Key

- 10** OVAL CONNECTOR (DOC)
- 10** HOSPITAL OVAL EAST & WEST
- 10** PLAZA WEST
- 10** SUNSHINE COTTAGE RD.
- 10** HAMMOND HOUSE RD.
- 10** DANA ROAD
- 10** HOSPITAL ROAD
- 10** WOODS ROAD
- 10** OPERATIONS DRIVE
- 10** WALKER ROAD
- 10** GRASSLANDS ROAD
- 10** OLD FARM ROAD

AGENCY	BUILDING NAME	ADDRESS
WDCOC	Children's Hospital	90 Woods Road
WDCOC	John (Johnny) Hospital	100 Woods Road
WDCOC	Taylor Care Center	110 Woods Road
WDCOC	Stanchfield Hall	25 Hospital Oval East
WDCOC	Penwood Hall	25 Hospital Oval East
WDCOC	Stepwood Hall	45 Hospital Oval East
WDCOC	Colburn Hall	20 Plaza West
WDCOC	Mary Pavilion	30 Hospital Oval
WDCOC	Stimwood Hall	15 Oval Connector
WDCOC	Hospital Parking Garage	10 Hospital Road
WDCOC	Suburban Health Center	20 Hospital Road
WDCOC	Laundry	15 Operations Drive
NYAC	Alumni House	20 Sunshine Cottage Rd
NYAC	Medical Education Center	30 Sunshine Cottage Rd
NYAC	Administration Building	40 Sunshine Cottage Rd
NYAC	School of Public Health	30 Plaza West
NYAC	Nursing Pavilion	40 Plaza West
NYAC	Murphy Pavilion	30 Plaza West
NYAC	Housing	Old Farm Road
NYAC	Basic Sciences Building	Dana Road
NYAC	Institute for Cancer Research	7 Dana Road
WDCOC	Parking Structure	20 Oval Connector
WDCOC	Medicines	30 Oval Connector
WDCOC	Jail	40 Oval Connector
WDCOC	Training Center	30 Oval Connector
WDCOC	Aid House	60 Oval Connector
WDCOC	Peristery	70 Oval Connector
WDCOPW	Operations Building	25 Woods Road
WDCOPW	CEEP	45 Woods Road
WDCOPW	Central Heating Plant	20 Operations Drive
WDCOPW	Central Auto Garage	25 Operations Drive
WDCOPW	Plaste & Gravel Garage	45 Operations Drive
WDCOPW	Stone House	15 Sunshine Cottage Rd
WDCOS	Woodfield College	20 Hammond House Rd
WDCOS	Youth Services	30 Hammond House Rd
WDCOS	TLP Training Center	25 Hammond House Rd
WDCOS	Valhalla Residence	35 Hammond House Rd
WDCOS	VQA Dealer	25 Operations Drive
WDCOT	Satellite Gas Garage	101 Grasslands Road
WDCOTS	Public Substation	2 Dana Road
WDCOS	Fire Training Center	4 Dana Road
WDCOS	Support Services	8 Dana Road
WDCOLA	Public Lanes Building	10 Dana Road
WDCOT	Radio Tower	10 Oval Connector
NY State	State DOT Garage	1 Dana Road
NY State	Con Edison	2 Woods Road
NY State	Electrical Substation	2 Woods Road
NY State	Police Precinct	2 Woods Road
Proposed Building	Food Patch	10 Woods Road



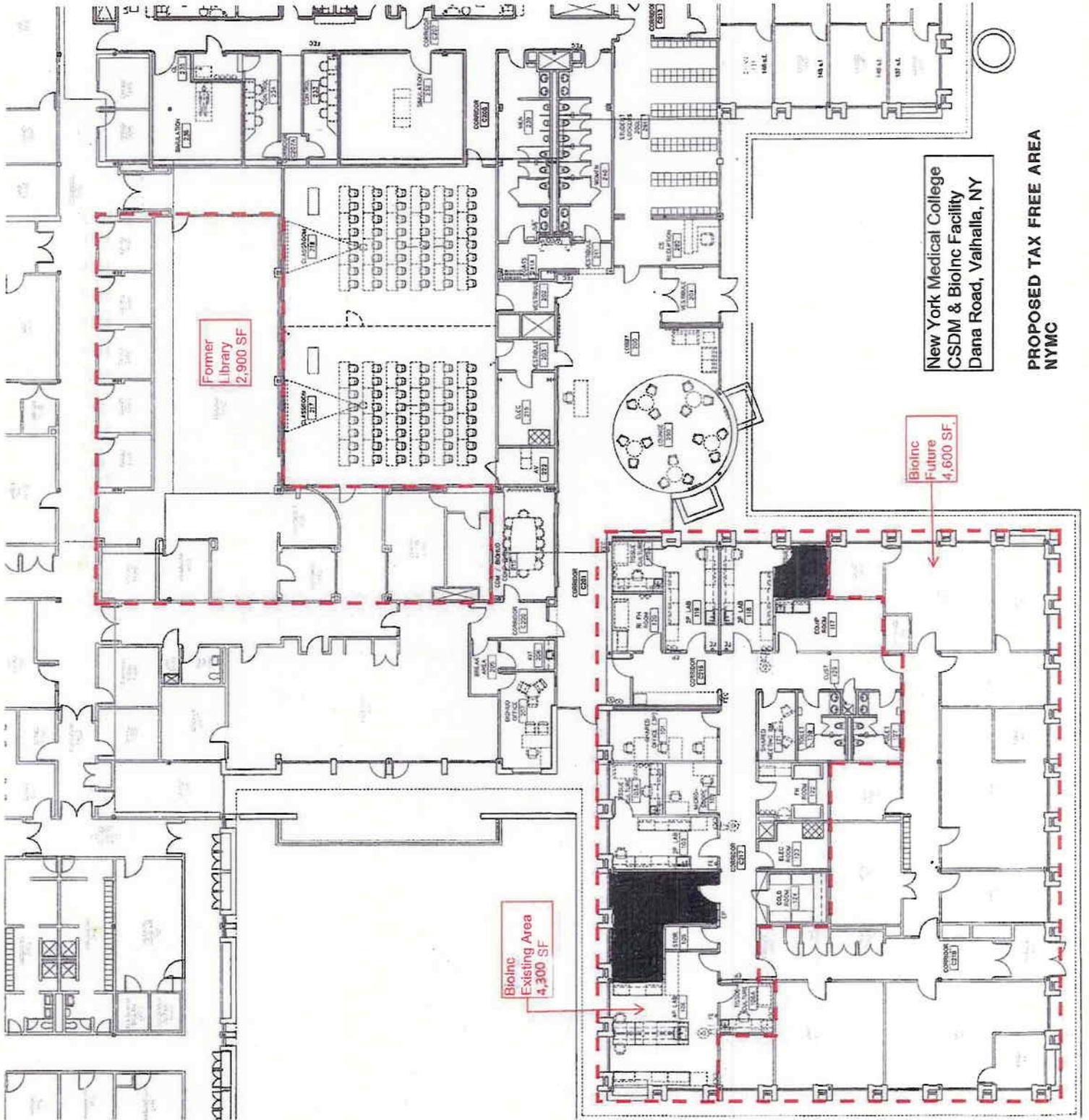
NOTE: Color codes are for graphic purposes only. Actual signs will be one color.

February 2006

Westchester
gov.com

Emergency Address Designations

Department of Planning
432 Michaelian Office Building
White Plains, NY 10601
Jerry Mulligan, Commissioner



New York Medical College
 CSDM & Biolinc Facility
 Dana Road, Valhalla, NY

PROPOSED TAX FREE AREA
 NYMC